



**NAMIBIA UNIVERSITY  
OF SCIENCE AND TECHNOLOGY**

**FACULTY OF MANAGEMENT SCIENCES**

**DEPARTMENT OF MARKETING AND LOGISTICS**

<b>QUALIFICATION: BACHELOR OF TRANSPORT, BACHELOR OF LOGISTICS &amp; SUPPLY CHAIN</b>	
<b>QUALIFICATION CODE: 07BTRM/07BLSM</b>	<b>LEVEL: 7</b>
<b>COURSE CODE: LMP711S</b>	<b>COURSE NAME: LEADING AND MANAGING PROJECTS</b>
<b>SESSION: JULY 2019</b>	<b>PAPER: THEORY</b>
<b>DURATION: 3 HOURS</b>	<b>MARKS: 100</b>

<b>SUPPLEMENTARY/2<sup>ND</sup> OPPORTUNITY EXAMINATION QUESTION PAPER</b>	
<b>EXAMINER(S)</b>	Mr. Joshua Mario Mr. James Ojo
<b>MODERATOR:</b>	<b>MR. DANIEL KANDJIMI</b>

<b>INSTRUCTIONS</b>	
<ol style="list-style-type: none"><li>1. Write clearly and be tidy</li><li>4. Choose any four (4) questions</li><li>5. All questions have equal weighting of 25 marks each</li><li>6. This examination paper is applicable to part time &amp; distance students.</li></ol>	

**THIS QUESTION PAPER CONSISTS OF 1 PAGE (excluding this front page)**

### **QUESTION 1**

1.1 It is believed that Project Portfolio Management is very crucial for project-based companies. As a project management expert outline the importance of project portfolio management. (10)

1.2 Project success may differ according to projects, however there are common factors that may help to determine project success. Critically discuss the project success factors with relevant Namibian examples. (15)

[25]

### **QUESTION 2**

Cost-Benefit Analysis are used to select projects, as a specialist in project management outline the major important aspects with regard to cost-benefit analysis when selecting projects. In addition to your outline discuss briefly on issues of compliance in project management.

[25]

### **QUESTION 3**

You have been selected to conduct a National Level Seminar on Leadership. In your own words give a detailed discussion on what leadership is, skills needed for effective leadership, as well as the different styles of leadership, further, explain the leadership style you would prefer on a project environment and why?

[25]

---

### **QUESTION 4**

4.1 Communication in project management is inevitable because information must flow, discuss aspects of project communication management and its importance to project management. (15)

4.2 A project normally has a budget, outline the importance of cost estimations and budgeting in project management. (10)

[25]

### **QUESTION 5**

As a Project Manager time is very critical in project management, write an explanatory note with relevant examples on issues of project scheduling.

[25]

**TOTAL MARKS: 100**